

WAVERLEY BOROUGH COUNCIL

COMMUNITY WELLBEING OVERVIEW & SCRUTINY 16 SEPTEMBER 2020 VALUE FOR MONEY AND CUSTOMER SERVICE O&S – 21 SEPTEMBER 2020 ENVIRONMENT O&S – 22 SEPTEMBER 2020 HOUSING O&S – 28 SEPTEMBER 2020

Title:

Revised Waverley Corporate Strategy 2020-2025

Portfolio Holders: Cllr John Ward, Cllr Paul Follows

Head of Service: Robin Taylor, Head of Policy & Governance

Key decision: No

Access: Public

1. Purpose and summary

- 1.1 This report is being presented to each of the Overview and Scrutiny Committees and its purpose is to seek the views of the Committee on the draft revised Corporate Strategy and to forward any comments and recommendations they may wish to make to the Executive.

2. Recommendation

It is recommended that the Overview & Scrutiny Committee considers the revised draft Corporate Strategy set out at Annexe 1 to this report and makes any recommendations to the Executive as appropriate.

3. Reason for the recommendation

To ensure the views of the Committee are received and considered by the Executive in finalising the Corporate Strategy.

4. Background

- 4.1 The Council's Corporate Strategy is an important document for setting out the direction of the Council for the next five years. It sits above all other strategies and policies and informs the service delivery and business programme for the service areas. The delivery mechanism for the Strategy is an action plan which in turn is reflected in the Service Plans for each service area. These Plans are also an essential part of the performance management framework and each member of staff has targets in order to ensure the effective delivery of the Council's strategic objectives.
- 4.2 The current Corporate Strategy was first published in 2019 and since then the Council has faced the significant impact of the coronavirus pandemic, continuing uncertainties over Brexit, the recession and imminent Government devolution

proposals and the overall financial implications of all of these. The Executive have decided to review the Corporate Strategy in order to be ready to respond to these uncertainties and would value the views of the Committee on the revised draft Strategy.

5. Relationship to the Corporate Strategy and Service Plan

5.1 This is set out in paragraph 4.1 above.

6. Implications of decision

6.1 Resource (Finance, procurement, staffing, IT)

At this stage the objectives are in draft form and these will be costed and the resources identified as the Action Plan is consolidated.

6.2 Risk management

The scrutiny process gives an opportunity to examine the potential risks arising from the corporate objectives. The Corporate Performance Report allows for an ongoing assessment of any risks as a result of underperformance and the monitoring of improvement or mitigation actions put in place to address potential issues.

6.3 Legal

There are no legal implications arising directly from this report.

6.4 Equality, diversity and inclusion

The equality impact assessment undertaken on the original Corporate Strategy will be reviewed and any implications brought to the attention of the Executive.

6.5 Climate emergency declaration

The Corporate Strategy sets out the Council's environmental and sustainability objectives and how these will be delivered through the Action Plan.

7. Consultation and engagement

7.1 Together with two Corporate Strategy Councillor workshops on 7th and 9th September, this report is the first stage of consultation with the Overview and Scrutiny members. The Corporate Strategy will be considered again by the Committee during its November cycle.

8. Other options considered

8.1 None.

9. Governance journey

9.1 The Overview and Scrutiny Committees will pass on their comments and recommendations to the Executive who will consider any proposed revisions to the Strategy. The Strategy will be further considered by this Committee at its November meeting.

Annexe:

Annexe 1 – Draft Revised Corporate Strategy 2020-2025

Background Papers

There are / are no background papers, as defined by Section 100D(5) of the Local Government Act 1972).

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Agreed and signed off by:

Legal Services: N/A

Head of Finance: N/A

Strategic Director: 28 August 2020

Portfolio Holder: 2 September 2020